

Dear Valued Business Partners,

August 3, 2026
Nakai Industrial Co., Ltd.

Notice of Change of Representative Director

We would like to express our sincere gratitude for your continued support and patronage. We hereby inform you that Mr. Satoshi Honda will step down from his position as Representative Director of our company effective August 3, 2026, and Mr. Shuji Omura and Mr. Katsumi Miyaura have been appointed as his successors.

We deeply appreciate the support and kindness extended to Mr. Honda during his tenure and kindly ask for your continued support under the new leadership.

Although this is a formal written notice, we would like to take this opportunity to announce the change of Representative Director.

Sincerely yours,

Details

- Retiring Representative Director
(Nakai Kogyo Co., Ltd. / Shimane Nakai Kogyo Co., Ltd.)
Satoshi Honda
- Incoming Representative Director
(Nakai Kogyo Co., Ltd.)
Shuji Omura
- Incoming Representative Director
(Shimane Nakai Kogyo Co., Ltd.)
Katsumi Miyaura
- Effective Date: August 3, 2026